

Appendix 1 – Victims Commissioning

Services Commissioned in Cheshire from the Ministry of Justice Victims Funding for November 2013, 2014-15 and the Competed Fund 2014



Appendix 2 - Horizon scanning / PESTELO section

(Political, Environmental, Social, Technological, Economic, Legal and Organisational)

Political

- CWaC has seen a change in administration. Three local authorities, with the exception of Cheshire East are governed by a labour administration.
- A majority Conservative Government has been elected with a strong policy agenda focused around devolution, efficient and effective public services and collaboration.
- Global conflict in the world which may increase violent extremism / terrorist threat
- Unemployment/recession may produce a political shift to far-right extremism.

Economic

- All public sector organisations have seen reductions in their budgets from central government; areas have merged CSPs (Eg. Somerset)
- Commitment of the main political parties to devolve further powers to cities, particularly in the North of England. If cities like Manchester and Liverpool become the focus for future economic growth then areas in between such as Cheshire run the risk of being side-lined.
- Homelessness – latest data (for 2011/12) indicates that Warrington has the highest rates of households accepted as homeless and in priority need (rates of 3.70 and 3.59 per 1,000 households, respectively).

Social

- Social discontent may lead to an increase in community tensions
- Financial hardship and housing benefit restrictions (particularly for the under 21s) will reduce people's freedom to move and may result in more homelessness.
- Fear of crime is greatest amongst older people and Cheshire's older population is increasing.
- There has been a shift in drug usage to NPS – some of which are classified as legal.

Technological

- Automatic number plate recognition makes it easier to find criminals and reduce crime.
- Technology provides new opportunities for criminality. It also enables development such as 'track my crime' for victims.
- Social media such as Facebook, Twitter can communicate community safety announcements quickly and improve communication between the police and the public.
- Growth in social networking has been linked to increases in cybercrime and malicious communications.

Technological (Cont'd)

- Test on arrest is an area to monitor – since improvements in technology and changes in procedure may result in an increase in this data.
- Drug testing of motorists
- Tagging is also proving positive outcomes.
- Digital by default - increasing public sector online service delivery may reduce some vulnerable groups access to services and face to face contact with public services. Universal credit is being administered on line although exemptions for some groups.

Environmental

- CFRS obtaining planning approval for new fire stations at Alsager, Lymm, Penketh and Powey Lane, near the M56.
- **Atlantic Gateway in Cheshire and Warrington:** Various projects in Warrington that will deliver both commercial and residential opportunities, development of the Chester Central Business Quarter and investment in transport and upgrading the Halton Curve railway line.
- **Cheshire Science Corridor:** Includes; Redevelop former AstraZeneca site, a collaborative venture between Greater Manchester/Cheshire and Warrington Local Enterprise Partnership (LEP) to provide support for cluster development, transform the former Shell Research & Development facility and a new relief road in Poynton.
- **Crewe High Growth City:** Includes bypasses for East Middlewich & Congleton - unlocking employment and residential sites in both the north and south of Crewe.
- **Warrington Growth Pilot** which will deliver 6,000 new homes and 11,000 new jobs and a package of investments centered around preparing for HS2 which include development of employment sites, relocation and development of a new Crewe Super hub station which would deliver 63,000 jobs and 27,500 new homes.

Legislative

- **Care Act 2015** – came into place this year, some aspects will be 2016.
- **Counter Terrorism and Security Act 2015** - came into force early July – placing a new statutory duty on public bodies , requiring local authorities, prisons, NHS trusts, schools universities and further education institutions to prevent extremist radicalisation taking place within their domain - local authorities need to develop mechanisms to respond to the threat.
- The **Modern Slavery Act** also received royal Assent in 2015 requiring partnerships to be part of a collaborative approach to tackling this crime.
- **Serious Crime Act 2015** - provisions to address proceeds of crime, computer misuse and organised, serious and gang-related crime
- **Criminal Justice & Courts Act 2015**
- **Troubled Families Programme** - The next 5 years will see a huge expansion of this programme with expectations of significant increases in the number of families identified. CSPs will remain a core delivery partner in this agenda.

- **Changes to the Probation Service** - continual change in how we deal with offenders in the partnership world based on changes to probation services and Government drive to reduce reoffending rates; new ways of working required to fund a rehabilitation requirement for all those sentenced to <12 months custody; greater flexibility to do what works; more diversity of providers; market forces driving changed behaviours.

Organisational (possible changes which could have an impact)

- **Changes to Cheshire Policing** - July 2015 saw the implementation of a new police operating model.
- Changes in the way partners need to share information.
- **Warrington Boundary Commission** review will impact on ward structures (impact on police beats/clusters) and trends. Lower Super Output areas will not be aligned within beats. The outcome of the review is to be confirmed.
- **Blue light collaboration** – Local and national discussions around the future structures and governance of emergency services, including collaboration, mergers and the role of Police and Crime Commissioners.

Appendix 3 – Key performance indicators

All performance figures (except where referenced) are sourced from Cheshire Constabulary's internal performance console.

| Theme | CSP Area | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 4 year % change | 2 year % change | Current Rate per 1,000 | England / NW Comparator | MSG comparator ¹ | PCC | CDP |
|------------------------------------------------------------------------|---------------|----------------|---------|---------|---------|-----------------|-----------------|------------------------|-------------------------|-----------------------------|----------|----------|
| Youth Offending – Rate of First Time Entrants (FTE)² | | | | | | | | | 392 | | | x |
| Youth offending | Cheshire East | - | - | - | 127 | - | - | 376 | ↓ | | | |
| | Cheshire West | - | - | - | 56 | - | - | 191 | ↓ | | | |
| | Warrington | - | - | - | 33 | - | - | 169 | ↓ | | | |
| | Halton | - | - | - | 39 | - | - | 329 | ↓ | | | |
| | Cheshire | - | - | - | 255 | - | - | - | - | | | |
| Total number of recorded crime | | | | | | | | | 62.3 | | x | x |
| Crime | Cheshire East | 18825 | 17726 | 17034 | 15801 | -16.1 | -7.2 | 42.2 | ↓ | G | | |
| | Cheshire West | 19191 | 18306 | 17844 | 17628 | -8.1 | -1.2 | 53.1 | ↓ | N | | |
| | Halton | 9851 | 9325 | 9232 | 8787 | -10.8 | -4.8 | 69.5 | ↑ | N | | |
| | Warrington | 12584 | 12606 | 11907 | 11525 | -8.4 | -3.2 | 55.8 | ↓ | N | | |
| | Cheshire | 60451 | 57963 | 56017 | 53741 | -11.1 | -4.1 | 51.7 | ↓ | | | |
| Total number of business crimes | | | | | | | | | - | - | x | |
| Crime | Cheshire East | 2674 | 2526 | 2718 | 2382 | -10.9 | -12.4 | 6.4 | - | - | | |
| | Cheshire West | 3073 | 2853 | 3067 | 2682 | -12.7 | -11.7 | 8.1 | - | - | | |
| | Halton | 1396 | 1533 | 1562 | 1519 | 8.8 | -2.8 | 12.0 | - | - | | |
| | Warrington | 1919 | 1829 | 1941 | 1703 | -11.3 | -12.3 | 8.3 | - | - | | |
| | Cheshire | 9062 | 8741 | 12141 | 8286 | -8.6 | -31.8 | 8.0 | - | - | | |
| Total number of rural crimes³ | | | | | | | | | - | - | | |
| Crime | Cheshire East | 1278 | 1078 | 1107 | 1118 | -12.5 | +1% | 2.9 | - | - | | |
| | Cheshire West | 774 | 695 | 689 | 690 | -11.0 | +0.1% | 2.1 | - | - | | |
| | Halton | No rural areas | | | | | | N/A | - | - | | |
| | Warrington | No rural areas | | | | | | N/A | - | - | | |
| | Cheshire | 2052 | 1773 | 1796 | 1808 | -11.9 | +0.7% | 1.7 | - | - | | |

¹ Most similar group comparator for each CSP YE Mar 15 <http://www.police.uk/cheshire/N027/performance/compare-your-area/> .

R = above group average, **N** = normal, **G** = below group average (there are 15 within MSG group)

² Sourced from CWHW YOS (data reflects year ending Dec 2014) and Cheshire East YOS (data represents year ending Sept 14). All are rates per 100,000 10-17 population)

³ The definition applied to identify rural crime is based on wards identified as being "Rural Village and Dispersed" according to the Urban & Rural Area Definitions for Policy Purposes.

| Theme | CSP Area | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 4 year % change | 2 year % change | Current Rate per 1,000 | England / NW Comparator | MSG comparator ¹ | PCC | CDP |
|-------------------------------------------------------------------------------------------------|---------------|---------|---------|---------|---------|-----------------|-----------------|------------------------|-------------------------|-----------------------------|-----|-----|
| Serious acquisitive crime (burglary in a dwelling/aggravated, robbery and vehicle crime) | | | | | | | | | - | - | | |
| Crime | Cheshire East | 2644 | 2562 | 2372 | 1992 | -24.7 | -16.0 | 5.3 | - | - | | |
| | Cheshire West | 2515 | 2498 | 2475 | 2250 | -10.5 | -9.1 | 6.8 | - | - | | |
| | Halton | 1602 | 1466 | 1521 | 1175 | -26.7 | -22.7 | 9.3 | - | - | | |
| | Warrington | 2195 | 2329 | 1959 | 1692 | -22.9 | -13.6 | 8.2 | - | - | | |
| | Cheshire | 8956 | 8855 | 8327 | 7109 | -20.6 | -14.6 | 6.8 | - | - | | |
| Burglary (dwelling) | | | | | | | | | 3.5 | | | |
| Crime | Cheshire East | 1026 | 861 | 834 | 704 | -31.4 | -15.6 | 1.9 | ↓ | G (all burglary) | | |
| | Cheshire West | 912 | 797 | 829 | 781 | -14.4 | -5.8 | 2.4 | ↓ | N (all burglary) | | |
| | Halton | 529 | 443 | 495 | 380 | -28.2 | -23.2 | 3.0 | ↓ | N (all burglary) | | |
| | Warrington | 698 | 764 | 667 | 551 | -21.1 | -17.4 | 2.7 | ↓ | N (all burglary) | | |
| | Cheshire | 3165 | 2865 | 2825 | 2416 | -23.7 | -14.5 | 2.3 | ↓ | | | |
| Burglary (non-dwelling) | | | | | | | | | 3.8 | - | | |
| Crime | Cheshire East | 1299 | 1162 | 1334 | 1016 | -21.8 | -23.8 | 2.7 | ↓ | - | | |
| | Cheshire West | 1471 | 1273 | 1457 | 1185 | -19.4 | -18.7 | 3.6 | ↓ | - | | |
| | Halton | 923 | 710 | 579 | 558 | -39.5 | -3.6 | 4.4 | ↑ | - | | |
| | Warrington | 841 | 828 | 841 | 797 | -5.2 | -5.2 | 3.9 | ↑ | - | | |
| | Cheshire | 4534 | 3973 | 4211 | 3556 | -21.6 | -15.6 | 3.4 | ↓ | - | | |
| Shoplifting | | | | | | | | | 5.7 | - | | |
| Crime | Cheshire East | 838 | 882 | 758 | 836 | -0.2 | +10.3 | 2.2 | ↓ | N | | |
| | Cheshire West | 1005 | 1104 | 1056 | 958 | -5.0 | -9.3 | 2.9 | ↓ | N | | |
| | Halton | 470 | 579 | 581 | 494 | +5.1 | -15.0 | 3.9 | ↓ | R | | |
| | Warrington | 619 | 750 | 694 | 701 | +13.2 | +1.0 | 3.4 | ↓ | N | | |
| | Cheshire | 2932 | 3315 | 3089 | 2989 | +1.9 | -3.0 | 2.9 | ↓ | | | |
| Total number of ASB incidents reported to the police | | | | | | | | | 46.0 | - | x | x |
| ASB | Cheshire East | 14939 | 14239 | 13490 | 12288 | -17.7 | -8.9 | 32.8 | ↓ | - | | |
| | Cheshire West | 14394 | 14521 | 13871 | 12791 | -11.1 | -7.8 | 38.5 | ↓ | - | | |
| | Halton | 7425 | 7238 | 7161 | 6316 | -14.9 | -11.8 | 50.0 | ↑ | - | | |
| | Warrington | 9368 | 9132 | 9011 | 8402 | -10.3 | -6.8 | 40.7 | ↓ | - | | |
| | Cheshire | 46126 | 45130 | 43533 | 39797 | -13.7 | -8.6 | 38.3 | ↓ | - | | |
| Total number of ASB repeat callers | | | | | | | | | - | - | x | |
| ASB & Vulnerability | Cheshire East | - | - | - | 69 | - | - | 0.18 | - | - | | |
| | Cheshire West | - | - | - | 67 | - | - | 0.20 | - | - | | |
| | Halton | - | - | - | 44 | - | - | 0.35 | - | - | | |
| | Warrington | - | - | - | 54 | - | - | 0.26 | - | - | | |
| | Cheshire | - | - | - | 234 | - | - | 0.23 | - | - | | |

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|-------------------------------------------------|---------------|---------|---------|---------|---------|-----------------|-----------------|------------------------|-------------------------|-----------------------------|-----|-----|
| Criminal Damage⁴ | | | | | | | | | 8.7 | | | |
| ASB | Cheshire East | 3711 | 3205 | 3017 | 2532 | -31.8 | -16.1 | 6.8 | ↓ | N | | |
| | Cheshire West | 3486 | 3148 | 2968 | 2780 | -20.3 | -6.3 | 8.4 | ↓ | N | | |
| | Halton | 1810 | 1686 | 1582 | 1476 | -18.5 | -6.7 | 11.7 | ↑ | G | | |
| | Warrington | 2042 | 1840 | 1676 | 1651 | -19.1 | -1.5 | 8.0 | ↓ | G | | |
| | Cheshire | 11049 | 9879 | 9243 | 8439 | -23.6 | -8.7 | 8.1 | ↓ | | | |
| Deliberate Primary Fires | | | | | | | | | - | - | | |
| ASB | Cheshire East | - | 93 | 112 | 78 | - | -30.4 | 0.2 | - | - | | |
| | Cheshire West | - | 94 | 72 | 75 | - | 4.2 | 0.2 | - | - | | |
| | Halton | - | 55 | 94 | 42 | - | -55.3 | 0.3 | - | - | | |
| | Warrington | - | 73 | 60 | 47 | - | -21.7 | 0.2 | - | - | | |
| | Cheshire | - | 315 | 338 | 242 | - | -28.4 | 0.2 | - | - | | |
| Deliberate Secondary Fires | | | | | | | | | - | - | | |
| ASB | Cheshire East | - | 185 | 162 | 106 | - | -34.6 | 0.3 | - | - | | |
| | Cheshire West | - | 354 | 418 | 327 | - | -21.8 | 1.0 | - | - | | |
| | Halton | - | 360 | 403 | 215 | - | -46.7 | 1.7 | - | - | | |
| | Warrington | - | 211 | 260 | 153 | - | -41.2 | 0.7 | - | - | | |
| | Cheshire | - | 1110 | 1243 | 801 | - | -35.6 | 3.9 | - | - | | |
| Total number of Domestic Abuse incidents | | | | | | | | | - | - | x | x |
| Protecting People from Harm | Cheshire East | - | 1065 | 1000 | 929 | -12.8 | -7.1 | 2.5 | - | - | | |
| | Cheshire West | - | 1328 | 1142 | 1311 | -1.3 | 14.8 | 3.9 | - | - | | |
| | Halton | - | 930 | 933 | 1119 | 20.3 | 19.9 | 8.9 | - | - | | |
| | Warrington | - | 1214 | 1037 | 1307 | 7.7 | 26.0 | 6.3 | - | - | | |
| | Cheshire | - | 4537 | 4112 | 4666 | 2.8 | 13.5 | 4.5 | - | - | | |
| Total number of referrals to MARAC | | | | | | | | | - | | x | |
| Protecting People from Harm | Cheshire East | | | 441 | 531 | - | | 1.42 | - | - | | |
| | Cheshire West | | | 357 | 513 | - | | 1.54 | - | - | | |
| | Halton | | | 221 | 164 | - | | 1.30 | - | - | | |
| | Warrington | | | 189* | 268 | - | | 1.30 | - | - | | |
| | Cheshire | | | 1208 | 1476 | - | | 1.42 | | | | |

⁴ MSG comparator represents criminal damage and arson, * Warrington MARAC 2013/14 up to February 2014

| Theme | CSP Area | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 4 year % change | 2 year % change | Current Rate per 1,000 | England / NW Comparator | MSG comparator ¹ | PCC | CDP |
|------------------------------------------------------------------------------------------------------|---------------|---------|---------|-----------|-----------|-----------------|-----------------|------------------------|-------------------------|-----------------------------|-----|-----|
| Total number of repeat referrals to MARAC | | | | | | | | | - | - | - | - |
| Protecting People from Harm | Cheshire East | - | - | 79 (22%) | 166 (31%) | - | - | 0.44 | - | - | | |
| | Cheshire West | - | - | 98 (22%) | 99 (19%) | - | - | 0.30 | - | - | | |
| | Halton | - | - | 68 (31%) | 40 (24%) | - | - | 0.32 | - | - | | |
| | Warrington | - | - | 64 (34%) | 86 (32%) | - | - | 0.42 | - | - | | |
| | Cheshire | - | - | 309 (26%) | 391 (26%) | - | - | 0.38 | - | - | | |
| Reported hate crime (racially or religiously aggravated offences or hate crime flag selected) | | | | | | | | | 0.9 | - | x | |
| Protecting people from harm | Cheshire East | 122 | 156 | 185 | 173 | 41.8 | -6.5 | 0.5 | ↓ | - | | |
| | Cheshire West | 134 | 201 | 224 | 225 | 67.9 | 0.4 | 0.7 | ↓ | - | | |
| | Halton | 68 | 79 | 110 | 117 | 72.1 | 6.4 | 0.9 | ↔ | - | | |
| | Warrington | 100 | 135 | 178 | 184 | 84.0 | 3.4 | 0.9 | ↔ | - | | |
| | Cheshire | 424 | 571 | 697 | 699 | 64.9 | 0.3 | 0.7 | ↓ | - | | |
| Violence against a person | | | | | | | | | 13.5 | - | | |
| Crime / Protecting People from harm | Cheshire East | 3353 | 3637 | 3262 | 3514 | 4.8 | 7.7 | 9.4 | ↓ | - | | |
| | Cheshire West | 3029 | 3327 | 3213 | 3755 | 24.0 | 16.9 | 11.3 | ↓ | - | | |
| | Halton | 1536 | 1623 | 1692 | 1815 | 18.2 | 7.3 | 14.4 | ↑ | - | | |
| | Warrington | 2155 | 2333 | 2249 | 2604 | 20.8 | 15.8 | 12.6 | ↓ | - | | |
| | Cheshire | 10073 | 10920 | 10416 | 11688 | 16.0 | 12.2 | 11.2 | ↓ | - | | |
| Violent crime with injury | | | | | | | | | 6.5 | - | | |
| Crime / Protecting People from harm | Cheshire East | 1846 | 1477 | 1494 | 1519 | -17.7 | 1.7 | 4.0 | ↓ | - | | |
| | Cheshire West | 1721 | 1541 | 1826 | 1905 | 10.7 | 4.3 | 5.7 | ↓ | - | | |
| | Halton | 888 | 821 | 830 | 826 | -7.0 | -0.5 | 6.5 | ↔ | - | | |
| | Warrington | 1159 | 1089 | 1002 | 1051 | -9.3 | 4.9 | 5.1 | ↓ | - | | |
| | Cheshire | 5614 | 4928 | 5152 | 5301 | -5.6 | 2.9 | 5.1 | ↓ | - | | |
| Total number of alcohol related violent incidents recorded | | | | | | | | | - | - | x | |
| Reducing Alcohol Related Harm | Cheshire East | - | - | - | 353 | - | - | 0.94 | - | - | | |
| | Cheshire West | - | - | - | 490 | - | - | 1.48 | - | - | | |
| | Halton | - | - | - | 185 | - | - | 1.46 | - | - | | |
| | Warrington | - | - | - | 271 | - | - | 1.31 | - | - | | |
| | Cheshire | - | - | - | 1299 | - | - | 1.25 | - | - | | |

Appendix 4 - Glossary of terms

| Abbreviation | Term |
|--------------|---------------------------------------------------------------------------------------------------------------------|
| ASB | Anti-social behaviour |
| CDP | Complex Dependencies Programme |
| CE | Cheshire East |
| CSE | Child Sexual Exploitation |
| CRC | Community Rehabilitation Company |
| CSP | Community Safety Partnership |
| CWaC | Cheshire West & Chester |
| DAAT | Drug and alcohol action team |
| ETE | Education, training or employment |
| H | Halton |
| IDVA | Independent Domestic Violence Advocate |
| IOM | Integrated Offender Management / Navigate |
| LSCB | Local Safeguarding Children's Board |
| LAG | Locality Action Groups |
| MARAC | Multi-Agency Risk Assessment Conference |
| MASH | Multi-Agency Safeguarding Hub |
| NPS | New Psychoactive Substances |
| NWAS | North West Ambulance Service |
| Pan Cheshire | Cheshire East, Cheshire West & Chester, Halton and Warrington 4 x local authorities / community safety partnerships |
| PCC | Police & Crime Commissioner |
| PSPO | Public Spaces Prevention Order |
| PRU | Pupil Referral Unit |
| SOC | Serious Organised Crime |
| VAWG | Violence Against Women and Girls |
| W | Warrington |
| YOS | Youth Offending Service |

Local authority Joint Strategic Need Assessments / Integrated Strategic Need Assessments

Warrington: <http://www.warrington.gov.uk/jsna>

Halton: <http://www4.halton.gov.uk/Pages/health/JSNA.aspx>

Cheshire East: http://www.cheshireeast.gov.uk/social_care_and_health/jsna/jsna.aspx

Cheshire West & Chester: http://www.cheshirewestandchester.gov.uk/your_council/key_statistics_and_data/jsna-1.aspx